

#FROMMETOWE

FF25

FOUNDATIONS
AND FRONTIERS

AUSTRALIA'S NATIONAL
CONSTRUCTION FORUM



FF25 AGENDA

GETTING PRODUCTIVITY ON THE PODIUM

BRISBANE | AUGUST 6 2025

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SESSION 1

FF24 TO FF25 - RAISING THE BAR

8:30 AM

FF25 OPENING

Adam Spencer | MC



8:45 AM

ACA WELCOME

Annabel Crookes | President, ACA



8:55 AM

MINISTERIAL KEYNOTE

Hon Jarrod Bleijie MP | Deputy Premier, Minister for State Development, Infrastructure and Planning, Minister for Industrial Relations



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9:10 AM

ONE YEAR ON: TAKING STOCK, GAINING GROUND AND SETTING THE PACE

"Nothing ever changes" or does it? This rapid-fire rundown of the biggest shifts in the past year will reveal what's progressing, what's evolving and what it means for the future.

- ▶ National Construction Blueprint
- ▶ National Construction Strategy
- ▶ Industry Culture Standard.

Jon Davies | CEO, Australian Constructors Association

Andrew Williams | Chief Operating Officer, Victorian Infrastructure Delivery Authority

Said Hirsh | Head of Strategy, Planning and Innovation at Infrastructure NSW

Sally Stannard | Director General, Department of Transport and Main Roads, Qld

Gillian Geraghty | Director-General, Infrastructure Canberra

Gabriele Trainor AO | Chair, Construction Industry Culture Taskforce



9:45 AM

QUESTIONS WITHOUT NOTICE | INTERACTIVE

It's time to put the industry's key initiatives to the test.
What excites you the most? What has the power to change the game?
Ask the tough questions.

9:55 AM

THE KNOCKOUT

A public declaration to change the game. These are great but need to speed up change
– this is what we've agreed to do and what it means.

Bede Noonan | CEO, Acciona

John Flecker | Global CEO, Multiplex

Annabel Crookes | Director, Laing O'Rourke



10:10 AM

THE PRODUCTIVITY GAME

Improving productivity is vital for a more affluent life for Australians in the coming years. At the moment, it is languishing. Improving national productivity is at the heart of the work this speaker undertakes...

Ross Greenwood | Business Editor, Australian News Channel (Sky News)



10:30 AM

MORNING TEA



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SESSION 2

OFFSIDE AND UNDER PRESSURE – CAN WE TURN THE GAME AROUND?

11:15AM

TED LASSO HALF TIME TEAM TALK

It's half time and construction is down 3-nil, there's only one person that can rescue this...We're bringing in the perfect person to rally the team and break down the barriers – Ted Lasso. He's stepping in to coach a star-studded lineup. The supply chain takes the midfield, designers run the wings, clients hold the defence and contractors are up front, ready to score. One by one, industry players will step off the sidelines and into the spotlight to share what's holding them back - and what they need from their teammates to turn things around.

Supply chain:

Martin Halliday | General Manager SEQ Quarries, Boral
Paul Lathouras | Managing Director, Superior Group

Client:

Frankie Carroll | CEO, Suburban Rail Loop
Emma Thomas | Chief Executive Officer, Seqwater

Designers:

Belinda Virant | Managing Director, Arcadis
Troy Dunne | Vice President, Executive Director of Operations, Jacobs

Contractors:

Cathy Hayes | Head of Client Strategy NSW & ACT, CPB Contractors
Marco Fontana | Managing Director, Ghella



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11:45 AM

BACK BY POPULAR DEMAND – 90-SECOND INDUSTRY PITCHES

The brief to our industry leaders is:
Name three key challenges and if there were a silver bullet to solve them – what would it be?
They've got just 90 seconds to make their point!

Denita Wawn | CEO, Master Builders Australia
Michael Kilgariff | CEO, Cement Concrete and Aggregates Australia
Jocelyn Martin | Managing Director, Housing Industry Association
Nicholas Proud | CEO (National), Civil Contractors Federation
Romilly Madew | CEO, Engineers Australia
Jonathan Cartledge | CEO, Consult Australia



11:55 AM

CONSTRUCTION FAMILY FEUD

Inspired by the popular game show, this fast-paced session challenges stakeholder groups to guess the most common answers to industry-related questions. How can we move forward if we don't understand what everyone wants?

Family 1 – The Contractors

Guido Cacciaguerra | Head of PPP & Concessions Australia, WeBuild
Mario Russo | Managing Director - Australia, McConnell Dowell
Melissa Da Silva | Group Contracts Manager, BESIX Watpac
Pilar Gomez | Human Resources Director, Acciona Australia



Family 2 – Supply chain

Joel De Stoop | Group CEO, Climatech Group
Philip Wallace | CEO, Gunlake
Paul Dalton | CEO Australia – NZ, CSR
Michelle Cirson | Principal Lawyer, Subcontractor Legal



Family 3 – Clients

Amanda Yeates | CEO, SunCentral
Matthew Beasley | Project Director – Waterfront Brisbane, Dexu
Dave Evans | Chief Delivery Officer – Snowy 2.0
Leah Kelly | Deputy Director General, Infrastructure and Regional Strategy, Department of State Development and Infrastructure



Family 4 – Designers

Camille McGregor | General Manager & Vice President, ANZ, Jacobs
Todd Battley | Australian Chief Executive, Aurecon
Sam McWilliam | Managing Director of Transport, WSP
Mark McManamny | CEO, ANZ AECOM



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12:35 PM

ALIGNING INTERESTS - MAKING CONSTRUCTION A TEAM SPORT

Audience participation session with commentators.

Mark Baker | CEO, BESIX Watpac

Camilla Drover | Deputy Secretary, Project Delivery, Transport for NSW



12:50 PM

SPEED BARGAINING: ONE YEAR ON IN IR

Let's try to align interests in real time with contractors and unions.
Can we negotiate a deal?

Kristin Moss | Head of Policy, Australian Constructors Association

Michael Wright | National Secretary, Electrical Trades Union of Australia

Chris Donovan | Assistant National Secretary, AWU

Michael Degotardi | Chief Operating Officer, UGL

Alanna Herbst | Chief People & Communications Officer, Seymour Whyte



1:15 PM

LUNCH



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EYE ON THE PRODUCTIVITY PRIZE

2:00 PM

MAKING CONSTRUCTION AN OLYMPIC TEAM SPORT INTERNATIONAL KEYNOTE

The race to 2032 is on! Building an Olympic legacy will take a championship team. Hear winning insights on what it takes to build a top-tier team for a world-class Olympic legacy.

Sir David Higgins | CEO, London Olympics



2:20 PM

BRISBANE'S MOMENT- BUILDING FOR THE GAMES AND BEYOND

Following the global perspective, hear directly from the Chairman of the Games Independent Infrastructure and Coordination Authority on how Queensland is gearing up to deliver a legacy-defining Games. What will it take to turn 2032 Olympic and Paralympic Games into a win for generations to come?

Stephen Conry AM | Chairman, Games Independent Infrastructure and Coordination Authority



2:35 PM

LEADERS' EXCHANGE: GAME PLAN

Last night, industry leaders discussed the productivity prize.
Can they turn those discussions into real wins for the industry?

Russell Forster | Business Development and Operations Director Major Projects, Bouygues

Matthew Mackey | National Service Lead, Arcadis

Clare Gardiner-Barnes | Commissioner, Infrastructure Australia



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2:55 PM

TEAM DRAFT: UP-AND-COMERS' VIEWS ON THE GAME PLAN

Our next-gen players (development players) share their unfiltered thoughts on the plan outlined by the team veterans.

Hannah Krzanic | Project Coordinator, Built

Natalie Ambroso | Defence Leader Vic/Tas, Technical Director – Building Engineering, GHD

Aarie Soma | Principal Engineer, Department of Transport and Main Roads



3:10 PM

FINAL WHISTLE - LOOKING BACK, MOVING FORWARD

It's the final whistle but the game isn't over yet! We'll take a quick lap around the track to reflect on how far we've come and set our sights on the next big plays. Get ready for a wrap-up and a game plan for the road ahead.

Meg Redwin | Vice President, Australian Constructors Association

Jason Spears | Vice President, Australian Constructors Association



3:30 PM

FF25 CONCLUDES



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