

#FROMMETOWE

# FF25

FOUNDATIONS  
AND FRONTIERS

AUSTRALIA'S NATIONAL  
CONSTRUCTION FORUM



## FF25 AGENDA

GETTING PRODUCTIVITY ON THE PODIUM

BRISBANE | AUGUST 6 2025

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## SESSION 1

# FF24 TO FF25 - RAISING THE BAR

8:30 AM

## FF25 OPENING

Adam Spencer | MC



8:45 AM

## ACA WELCOME

Annabel Crookes | President, ACA



8:55 AM

## MINISTERIAL KEYNOTE

Hon Jarrod Bleijie MP | Deputy Premier, Minister for State Development, Infrastructure and Planning, Minister for Industrial Relations



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9:10 AM

## ONE YEAR ON: TAKING STOCK, GAINING GROUND AND SETTING THE PACE

"Nothing ever changes" or does it? This rapid-fire rundown of the biggest shifts in the past year will reveal what's progressing, what's evolving and what it means for the future.

- ▶ National Construction Blueprint
- ▶ National Construction Strategy
- ▶ Industry Culture Standard.

**Jon Davies** | CEO, Australian Constructors Association

**Andrew Williams** | Chief Operating Officer, Victorian Infrastructure Delivery Authority

**Tom Gellibrand** | CEO, Infrastructure NSW

**Sally Stannard** | Director General, Department of Transport and Main Roads, Qld

**Gillian Geraghty** | Director-General, Infrastructure Canberra



9:45 AM

## QUESTIONS WITHOUT NOTICE | INTERACTIVE

It's time to put the industry's key initiatives to the test.  
What excites you the most? What has the power to change the game?  
Ask the tough questions.

9:55 AM

## THE KNOCKOUT

A public declaration to change the game. These are great but need to speed up change – this is what we've agreed to do and what it means.

**Bede Noonan** | CEO, Acciona

**John Flecker** | Global CEO, Multiplex



10:10 AM

## THE PRODUCTIVITY GAME

Improving productivity is vital for a more affluent life for Australians in the coming years. At the moment, it is languishing. Improving national productivity is at the heart of the work this speaker undertakes...

**Ross Greenwood** | Business Editor, Australian News Channel (Sky News)



10:30 AM

## MORNING TEA





## SESSION 2

# OFFSIDE AND UNDER PRESSURE – CAN WE TURN THE GAME AROUND?

11:15AM

### TED LASSO HALF TIME TEAM TALK

It's half time and construction is down 3-nil, there's only one person that can rescue this...We're bringing in the perfect person to rally the team and break down the barriers – Ted Lasso. He's stepping in to coach a star-studded lineup. The supply chain takes the midfield, designers run the wings, clients hold the defence and contractors are up front, ready to score. One by one, industry players will step off the sidelines and into the spotlight to share what's holding them back - and what they need from their teammates to turn things around.

#### Supply chain:

**Martin Halliday** | General Manager SEQ Quarries, Boral  
**Paul Lathouras** | Managing Director, Superior Group

#### Client:

**Frankie Carroll** | CEO, Suburban Rail Loop  
**Emma Thomas** | Chief Executive Officer, Seqwater

#### Designers:

**Belinda Virant** | Managing Director, Arcadis  
**Phil Davies** | Executive Principal, Jacobs

#### Contractors:

**Cathy Hayes** | Head of Client Strategy NSW & ACT, CPB Contractors  
**Marco Fontana** | Managing Director, Ghella



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11:45 AM

## BACK BY POPULAR DEMAND - 90-SECOND INDUSTRY PITCHES

The brief to our industry leaders is:  
Name three key challenges and if there were a silver bullet to solve them – what would it be?  
They've got just 90 seconds to make their point!

**Denita Wawn** | CEO, Master Builders Australia  
**Michael Kilgariff** | CEO, Cement Concrete and Aggregates Australia  
**Jocelyn Martin** | Managing Director, Housing Industry Association  
**Nicholas Proud** | CEO (National), Civil Contractors Federation  
**Romilly Madew** | CEO, Engineers Australia  
**Jonathan Cartledge** | CEO, Consult Australia



11:55 AM

## CONSTRUCTION FAMILY FEUD

Inspired by the popular game show, this fast-paced session challenges stakeholder groups to guess the most common answers to industry-related questions. How can we move forward if we don't understand what everyone wants?

### Family 1 – The Contractors

**Guido Cacciaguerra** | Head of PPP & Concessions Australia, WeBuild  
**Mario Russo** | Managing Director - Australia, McConnell Dowell  
**Melissa Da Silva** | Group Contracts Manager, BESIX Watpac  
**Pilar Gomez** | Human Resources Director, Acciona Australia



### Family 2 – Supply chain

**Joel De Stoop** | Group CEO, Climatech Group  
**Philip Wallace** | CEO, Gunlake  
**Paul Dalton** | CEO Australia – NZ, CSR  
**Michelle Cirson** | Principal Lawyer, Subcontractor Legal



### Family 3 – Clients

**Amanda Yeates** | CEO, SunCentral  
**Matthew Beasley** | Project Director – Waterfront Brisbane, Dexu  
**Dave Evans** | Chief Delivery Officer – Snowy 2.0



### Family 4 – Designers

**Camille McGregor** | General Manager & Vice President, ANZ, Jacobs  
**Todd Battley** | Australian Chief Executive, Aurecon  
**Sam McWilliam** | Managing Director of Transport, WSP  
**Mark McManamny** | CEO, ANZ AECOM



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12:35 PM

## ALIGNING INTERESTS - MAKING CONSTRUCTION A TEAM SPORT

Audience participation session with commentators.

**Mark Baker** | CEO, BESIX Watpac

**Camilla Drover** | Deputy Secretary, Project Delivery, Transport for NSW



12:50 PM

## SPEED BARGAINING: ONE YEAR ON IN IR

Let's try to align interests in real time with contractors and unions.  
Can we negotiate a deal?

**Michael Wright** | National Secretary, Electrical Trades Union of Australia

**Chris Donovan** | Assistant National Secretary, AWU

**Michael Degotardi** | Chief Operating Officer, UGL

**Alanna Herbst** | Chief People & Communications Officer, Seymour Whyte



1:15 PM

LUNCH



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### SESSION 3

## EYE ON THE PRODUCTIVITY PRIZE

2:00 PM

### MAKING CONSTRUCTION AN OLYMPIC TEAM SPORT INTERNATIONAL KEYNOTE

The race to 2032 is on! Building an Olympic legacy will take a championship team. Hear winning insights on what it takes to build a top-tier team for a world-class Olympic legacy.

**Sir David Higgins** | CEO, London Olympics



2:20 PM

### LEADERS' EXCHANGE: GAME PLAN

Last night, industry leaders discussed the productivity prize. Can they turn those discussions into real wins for the industry?

**Russell Forster** | Business Development and Operations Director Major Projects, Bouygues

**Matthew Mackey** | National Service Lead, Arcadis

**Clare Gardiner-Barnes** | Commissioner, Infrastructure Australia



2:45 PM

### GOVERNMENT TO TAKE A POSITION

How do procurement, regulation and policy help build a more collaborative and productive industry?

**Hon Sam O'Connor MP** | Queensland Minister for Housing and Public Works



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3:00 PM

## TEAM DRAFT: UP-AND-COMERS' VIEWS ON THE GAME PLAN

Our next-gen players (development players) share their unfiltered thoughts on the plan outlined by the team veterans.

**Hannah Krzanic** | Project Coordinator, Built

**Natalie Ambroso** | Defence Leader Vic/Tas, Technical Director – Building Engineering, GHD

**Aarie Soma** | Principal Engineer, Department of Transport and Main Roads



3:15 PM

## FINAL WHISTLE - LOOKING BACK, MOVING FORWARD

It's the final whistle but the game isn't over yet! We'll take a quick lap around the track to reflect on how far we've come and set our sights on the next big plays. Get ready for a wrap-up and a game plan for the road ahead.

**Meg Redwin** | Vice President, Australian Constructors Association

**Jason Spears** | Vice President, Australian Constructors Association



3:30 PM

## FF25 CONCLUDES



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